

WREN



WYOMING RURAL ELECTRIC NEWS

MAY 2019

Photo by Joe Parrie



OFFICIAL NOTICE of the

78th Annual meeting of the membership for CARBON POWER & LIGHT

THIS ISSUE HIGHLIGHTS CARBON POWER & LIGHT'S ANNUAL MEETING OF THE MEMBERSHIP: REPORTS, FINANCIAL STATS, AND DIRECTOR CANDIDATE PROFILES ~ MAKING THIS THE MOST **IMPORTANT ISSUE.**

SATURDAY, JUNE 22, 2019

CARBON POWER & LIGHT'S

*78th Annual Meeting
of the Membership*



*Platte Valley Community Center
201 W. Elm St.
Saratoga, WY
10:30 a.m.*



*Complimentary BBQ
Bingo*

*Energy Efficiency Information
Capital Credit Checks
Door Prizes
Cash Give-a-Way*



SEE YOU THERE!
details inside



CARBON POWER & LIGHT IS GUIDED BY A SET OF SEVEN COOPERATIVE PRINCIPLES.

We make sure our focus is on you – our Member-Owners

1

VOLUNTARY AND OPEN MEMBERSHIP

Cooperatives are voluntary organizations open to all persons able to use their services and willing to accept the responsibilities of membership, without gender, social, racial, political or religious discrimination.

4

AUTONOMY AND INDEPENDENCE

Cooperatives are autonomous, self-help organizations controlled by their members. If they enter into agreements with other organizations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control by their members and maintain their cooperative autonomy.

2

DEMOCRATIC MEMBER CONTROL

Cooperatives are democratic organizations controlled by their members, who actively participate in setting policies and making decisions. The elected representatives are accountable to the membership. In primary cooperatives, the members have equal voting rights (one member, one vote) and cooperatives at other levels are organized in a democratic manner.

5

EDUCATION, TRAINING, AND INFORMATION

Cooperatives provide education and training for their members, elected representatives, managers, and employees so they can contribute effectively to the development of their cooperatives. They inform the general public, particularly young people and opinion leaders, about the nature and benefits of cooperation.

3

MEMBERS' ECONOMIC PARTICIPATION

Members contribute equitably to, and democratically control, the capital of their cooperative. At least part of that capital is usually the common property of the cooperative. Members usually receive limited compensation, if any, on capital subscribed as a condition of membership.

Members allocate surpluses for any or all of the following purposes: developing the cooperative, possibly by setting up reserves, part of which at least would be indivisible; benefiting members in proportion to their transactions with the cooperative; and supporting other activities approved by the membership

6

COOPERATION AMONG COOPERATIVES

Cooperatives serve their members most effectively and strengthen the cooperative movement by working together through local, national, regional, and international structures.

7

CONCERN FOR COMMUNITY

While focusing on member needs, cooperatives work for the sustainable development of their communities through policies accepted by their members.



CARBON LIGHT LINES

100 E. Willow Ave. • Saratoga, WY • 82331-0579
307.326.5206 • 800.359.0249
info@carbonpower.com
www.carbonpower.com

Official Notice

Carbon Power & Light's
78th Annual Meeting

June 22, 2019 10:30 a.m.

Platte Valley Community Center

201 W. Elm St., Saratoga, WY.



Photo by Joe Parrie

Inside

Board President - General Manager's Report - page 2

Director Candidate Profiles - page 4-5

Minutes of the 2018 Annual Meeting- page 6-7

Financials - page 8

Voting Information for District 2 Member-Owners - page 10

JOINT PRESIDENT AND GENERAL MANAGER'S REPORT

More great things have happened at Carbon since we met up at the High School last year and we are proud to report for our 78th annual meeting as follows.

Tri-State Generation and Transmission Association, our power supplier, has been generating 30% of our energy using renewable resources making us leaders in the industry for renewable energy. For the third year in a row they have maintained stable rates.

Wyoming Rural Electric Association (WREA) contracted ARC Media to manage their members' Facebook pages for 2018. In 2019 we decided to manage our own page and Joe took on this change. You may have noticed this change in quality and quantity. If you haven't, like us at <https://www.facebook.com/CarbonPowerLight/> and you will.

We have a planned addition to 101 E Willow. This property was purchased a couple of years ago to complete our vehicle service work. This addition will allow us to move our equipment inside to protect our investment and extend the useful life of this equipment.

We continue our work on the Monolith Substation and expect this to be in service before our annual meeting in June. Monolith substation will double our capacity in the Laramie area and allow us to have an alternate source for maintenance and emergencies.

We will be returning \$933,865 in capital credits at the 78th annual meeting and this will pay amounts on the books through a part of 2001. We are proud of our record

to pay capital credits on a regular rotation representing at least 5% of the balance owed to our Member-Owners.

We had a real winter this last winter. Some of us probably only had fond or not so fond memories of a real winter. Overall our electrical system held up well. Those times when it didn't our employees were out in the elements getting the power back on.

We completed 11 years of no lost time accidents and we are adding daily to that record. We work every day to be safe.

We are so proud of all our Employees' efforts to provide you our Member-Owners the outstanding friendly service you have come to expect from your cooperative, Carbon Power & Light, Inc.

Russell Waldner



Laurie Forster pictured with Dan Hodgkiss receiving his Certificate for 20 years of serving on the Carbon Board.



CARBON'S BOARD OF DIRECTORS



Member Owned ~ Service Proud

Your Touchstone Energy® Cooperative

The power of human connections®



DIRECTOR CANDIDATES FOR DISTRICT 2

Shae Johnson

District 2 Incumbent



I come from a long line of hard working ranchers that have lived and worked near

Elk Mountain. I am extremely proud of the the work ethic and the values that have been passed down to me from those that have done it before me.

I met my wife Carla in high school and after ten years of marriage, we are on our way to raise three great kids in this community. We find there is no better place to raise kids and have a family.

I am newly appointed director for Carbon Power and Light, as of January 2019 and I have thoroughly enjoyed the opportunity to represent the memeber owners of the cooperative. I have learned an immense amount from the Carbon Power staff and the current board members, and would like the opportunity to continue to represent District 2 for CP&L.

Thanks Shae

Albert J “Jock” Faris

District 2 Candidate



Dear Voters,
My name is Albert J. “Jock”

Faris. I’ve been nominated to be on the Board of Directors for District 2 for Carbon Power & Light.

I think I can contribute to the cooperative and uphold the laws and bylaws, educate our younger people on where our electricity comes from, and how. Alternative electricity generates about 40% and power plants 60%. The EPA wants to place standards and upgrades on power plants, and that

equipment required isn’t even manufactured yet. If the cow dries up, there’s no milk!

VOTE FOR ME! If the lights go out, it will be a dark world out there.

Let’s fight for our electricity!

Sincerely,
Albert J. “Jock” Faris

Jerry Rabidue

District 2 Candidate



My name is Jerry Rabidue. I have lived in Rock River

for 68 years and have been a Member of Carbon Power & Light since 1962. In 1967, I went to work for Carbon Power & Light and after completing four years of Casper College Correspondence, I became a Journeyman Lineman. I worked up to Line Superintendent and was Acting Manager of Carbon Power & Light until the position was filled.

I left Carbon Power & Light in 1980 to pursue my family’s small business in Arlington which we still

operate today. As a former Employee of Carbon Power & Light and previously serving on the Board of Directors since 1981, I am dedicated to the Member-Owners of this Cooperative. The rising cost of doing business, government mandates and environmental issues are very important issues facing the Cooperative. I am interested in working for our Member-Owners on these concerns. Thank you, Jerry



Kirby Larson photo by Joe Parrie



Matt Love photo by Joe Parrie

DIRECTOR CANDIDATE PROFILES

Nominating Committee Report

The 2019 Nominating Committee, in accordance with the Cooperative bylaws under Article IV, Section 3, were appointed by the Board of Directors. Appointees were:

District 1

Joe Glode
Rocky Fiedor
Mary Martin

District 2

Bobby Heward
Rodney Thornburg
Gerald LeBeau

District 3

Juanita Engen
Orville Johnson
Raymond Leach

The following is a report from the Nominating Committee Members who met in April 2019.

The Nominating Committee by majority vote, selected the following Member-Owners of the Cooperative as qualified candidates to serve on the Board of Directors for Carbon Power & Light.

District 1

Dan Hodgkiss

District 2

Shae Johnson

District 3

Dick Clifton

Note: Since the incumbent Directors in Districts 1 and 3 are running unopposed, they will serve another three year term per Bylaw Article IV, Section 4.

District 1

Dan Hodgkiss

District 1 Incumbent



As of the Annual Meeting on June 22, 2019 I have represented you for 21 years on your Board

of Directors. In the past 21 years, we have faced many issues that my fellow Board Members, Senior Staff and I have put forth considerable time and effort to ensure the most favorable outcome. Those situations included; the taxability of net income from the DirecTV business, sale of the DirecTV business, purchase of the WYDOT property, construction of the new headquarters, and sale of the previous properties. We have encountered different electrical rate changes from

our power supplier, Tri-State. We have been involved with 2 large sub-station projects for gas transmission companies. In summary, the past 18 years have been challenging but rewarding. I have learned a lot and I believe I have always had the best interests of all the Member-Owners of the cooperative at heart. Thank you for this opportunity and I look forward to serving you for another three year term. Thank you, Dan

MISSION STATEMENT



Continually Communicate our Commitment to Community;

Plan Productively, Perfect our Potential, and be Passionate about our Member-Owner's Perspective;

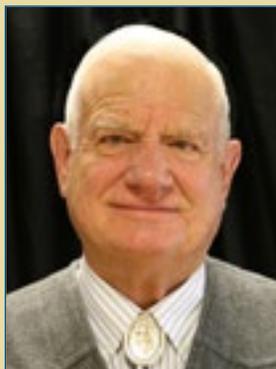
&

Learn, Lead, and Light the way to a better quality of Life for our Member-Owners.

District 3

Dick Clifton

District 3 Incumbent



Dick has been enjoying living near Centennial with his wife, Sharon, for nearly 21 years. He has been on the Carbon Board of Directors for 12 years representing District 3. He is Carbon's representative to Tri-State Generation & Transmission Association which provides our wholesale electricity. He

also represents Tri-State on the Board of the Wyoming Rural Electric Association. He is looking forward to another three years serving our member-owners.

Thank you, Dick

2018 MINUTES OF THE 77TH



2018

Unofficial minutes of the 77th ANNUAL MEETING

CALL TO ORDER:

Director Dan Hodgkiss called the 77th annual meeting of the membership to order at 12:32 p.m. on June 23, 2018 at the Saratoga Middle High School located in Saratoga, WY. The Pledge of Allegiance was recited by those in attendance followed by the invocation given by Director Jim Rogers.

WELCOME:

Director Dan Hodgkiss welcomed the Membership and guests followed by introductions of the Board of Directors/spouses, Attorney and the General Manager.

OFFICIAL NOTICE OF QUORUM:

Corporate Attorney Hank Bailey reported that a quorum had been met by the Member-Owners present. Mr. Bailey reported that the minutes of the 76th Annual Meeting of the Membership, held June 24, 2017, was published in the June edition of the Carbon Light Lines. Mr. Bailey asked for a motion to approve the amended minutes of the June 24, 2017 minutes. A Member-Owner from the floor motioned to accept the minutes of the 2017 Annual Meeting of the Members as presented. The motion was seconded and approved by the Membership.

JOINT REPORT BY PRESIDENT LAURIE FORSTER AND GENERAL MANAGER RUSSELL WALDNER:

President Forster and Mr. Waldner asked the membership to review their report. Member-Owners were encouraged to read the cooperative's publications; the WREN and the Carbon Light Lines. These two publications are vital in keeping the members up-to-date on issues that affect the day to day operations of

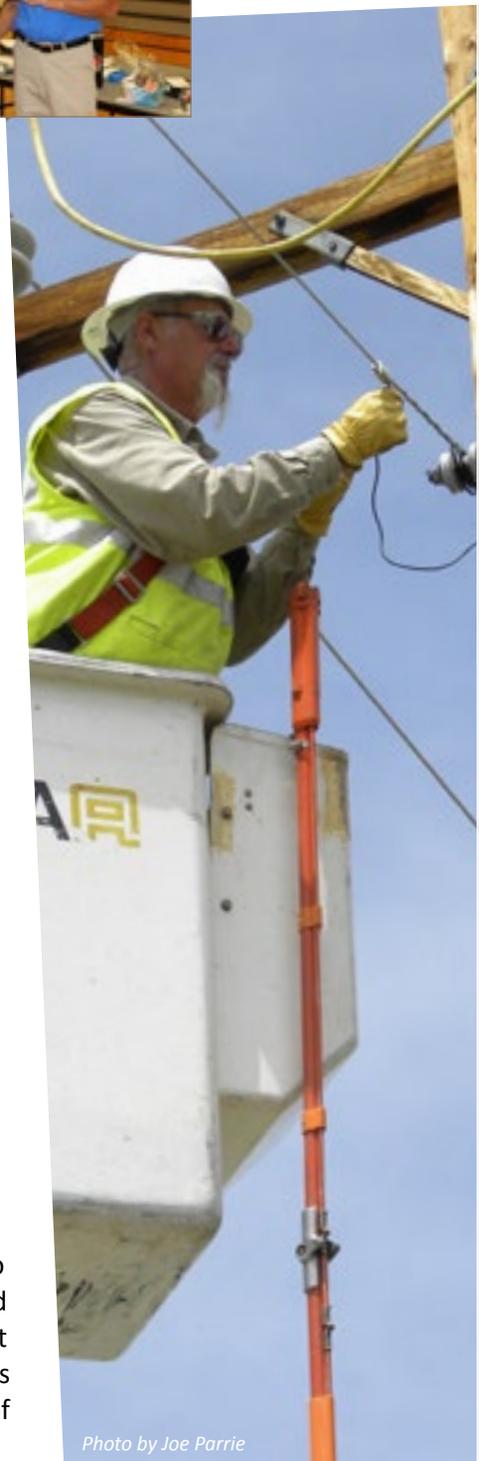


Photo by Joe Parrie

MEMBERSHIP MEETING

the Cooperative. Mr. Waldner reported on the tornado with pictures provided by Mr. Cutbirth. Carbon lost 30 poles in the tornado on June 6th. On June 11th Carbon only lost 1 crossarm and 1 3-phase span to the 20,000 acre Badger Creek fire.

TREASURER'S REPORT:

Treasurer Daniel Hodgkiss reported on taxes paid by Carbon in 2017. Mr. Hodgkiss reported the annual audit would be taking place next week by Blodgett, Mickelsen & Naef.

STUDENT CERTIFICATES:

Certificates were presented to the 2017-2018 Scholarship recipients.

EMPLOYEE/DIRECTOR SERVICE:

President Laurie Forster and Mr. Waldner presented certificates of service to the employees Josh Saier for 10 years of service, Bruce Manore for 20 years of service and Debbie Reichert for 30 years of service. Director Clay Thompson and Director Laurie Forster for 10 years of service and Director Gary Jacobsen for 20 years of service and Director Dan Hodgkiss for 20 years of service.

TRI-STATE REPORT:

Carbon's Board representative for Tri-State, Director Richard Clifton, gave an overview of Tri-State's operations over the past year. Director Clifton started off his report with Evolution. Mr. Clifton stated that Tri-State has been evolving since the sixties, trying to keep up with the demand increase that was too fast for what was available. Tri-State works hard in keeping rates from increasing

which benefits the membership. Director Clifton reported that Tri-State has really increased its agreements on solar and wind. In 2016 Tri-State had 27% of its agreements in renewables. In 2017 30% and will be at 36% by the end of 2018.

Director Clifton introduced Mr. Mike McInnes, Tri-State's CEO. Mr. McInnes stated he would like all cooperatives to understand that financial stabilization would always be Tri-State's goal and explained it's hard to do with miles per member. Tri-State is progressively addressing renewables and they forecast that 36 percent of the electricity delivered will come from renewable resources. Mr. McInnes finished by stating that Tri-State appreciates Carbon's input and Mr. Waldner is always willing to step forward and help out on committees.

WREA Report:

Shawn Taylor, Executive Director for WREA went over the "Move Over" law and how hard it has been to get it passed but as of July 1st it goes into effect. This bill was designed to keep our workers safe. Mr. Taylor asked if you see linemen out working please let them by and move over for their safety.

ELECTIONS:

Attorney Hank Bailey reported that the Nominating Committee met in April to review the bylaws as they pertained to the process of nominating and electing Board Members. In April, the Chairman of those committees reported their recommendations as follows:

District #1 -Incumbent Gary Jacobsen

from Encampment

District #2 - Incumbent Kenny Curry from Rock River

District #3 -Incumbent Jim Rogers from Laramie

Since all Directors are running unopposed for their respective District seats, they will continue to represent their District and serve another three-year term.

UNFINISHED BUSINESS:

No unfinished business was presented at this time.

NEW BUSINESS:

No new business was presented at this time.

PRIZES:

Many great door prizes were given away to several lucky winners! Member-Owners who were present at the business meeting were entered in the drawings. One lucky winner walked away with \$500 CASH! Sadly, there were also a few missed opportunities at the annual meeting. Had Nancy Morton been at the business meeting, she would have won \$1,500 cash; Jack G Bedessem would have won \$1,000 and Paul Herring would have won \$750. But as it was, Connie Wagnon, who was present at the business meeting won the \$500 cash drawing!

ADJOURNMENT:

The 77th Annual Meeting of the Membership was adjourned at 1:49 P.M.

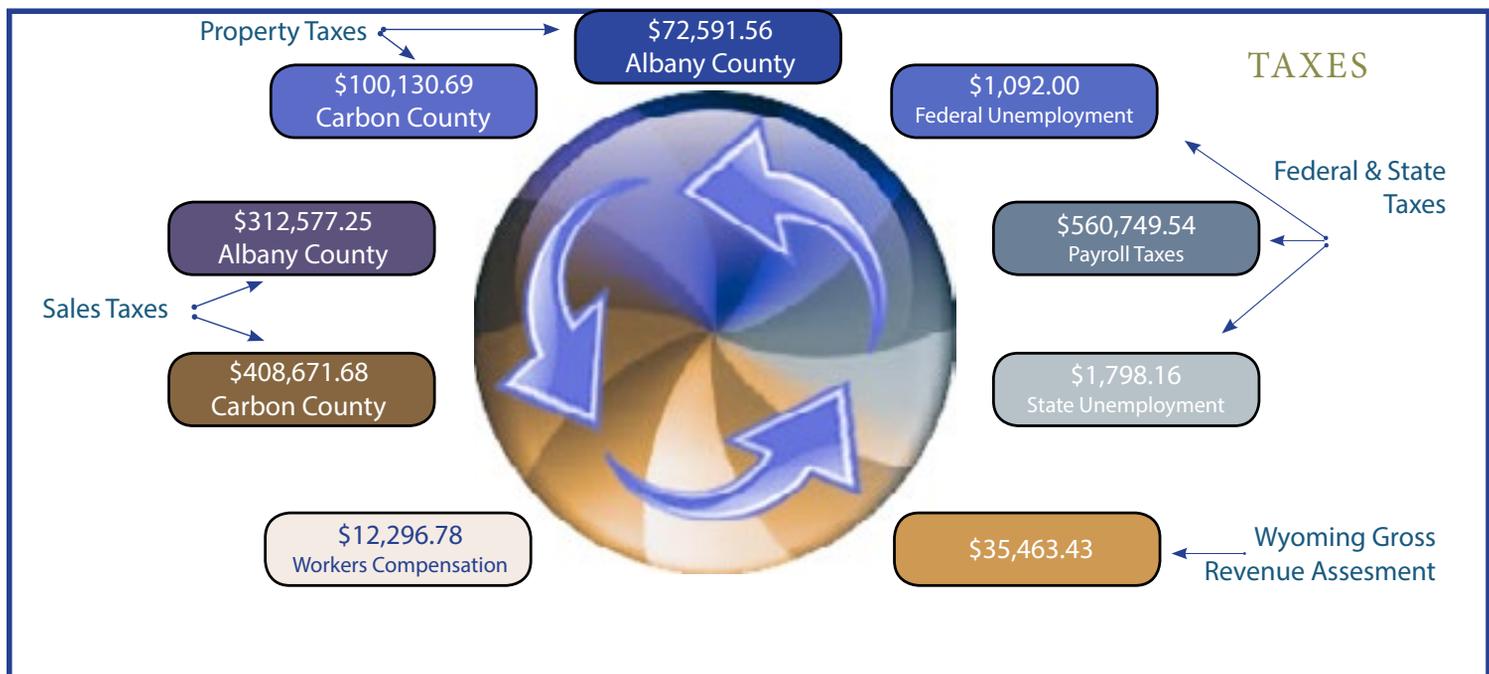
2017-2018 Financial Stats

Assets	2017	2018
Total Utility Plant	\$ 42,887,968	\$ 44,574,869
Less Depreciation	\$ 14,007,833	\$ 14,739,666
Net Utility Plant	\$ 28,880,135	\$ 29,835,203
Patronage Capital	\$ 10,395,010	\$ 10,448,075
Investments	\$ 5,080,534	\$ 5,187,801
Cash	\$ 626,758	\$ 540,293
Other	\$ 3,287,333	\$ 3,658,490
Total Assets	\$48,269,770	\$ 49,669,862

Liabilities	2017	2018
Member Patronage Capital	\$ 25,441,814	\$ 25,433,720
Other Margins/Equity	\$ 3,617,283	\$ 4,123,677
RUS/CFC/FFB Liability	\$ 17,349,276	\$ 18,270,039
Accounts Payable	\$ 996,038	\$ 934,671
Consumer Deposits	\$ 103,205	\$ 120,962
Other Liabilities	\$ 762,154	\$ 786,793
Total	\$ 48,269,770	\$ 49,669,862

Revenue & Expenses	2017	2018
Total Revenue	\$ 15,753,251	\$ 15,488,677
Power Cost	\$ 9,633,281	\$ 8,855,603
Transmission Expense	\$ 55,684	\$ 53,369
Distribution Expense	\$ 2,177,314	\$ 2,300,431
Customer Service	\$ 723,105	\$ 658,604
Sales Expense	\$ 16,498	\$ 18,825
Administration & General	\$ 750,563	\$ 719,830
Depreciation	\$ 1,042,882	\$ 1,076,952
Tax Expense	\$ 36,774	\$ 46,506
Interest & Other	\$ 597,744	\$ 651,213
Total	\$ 15,033,845	\$ 14,381,333

Margins	2017	2018
Operating Margins	\$ 719,406	\$ 1,107,344
Non-Operation Margins	\$ 121,329	\$ 157,164
Allocated Affiliated Organization Capital Credits	\$ 620,789	\$ 431,705
Net Margins	\$ 1,461,524	\$ 1,696,213





{SCHOLARSHIPS}

Congratulations

Announcing the 2019 Carbon Power & Light, Tri-State G & T and Basin Electric scholarship winners.

Carbon Power & Light awards \$8,000 in scholarships to High School students from Albany and Carbon Counties as part of its Commitment to Community Program.

The Board of Directors congratulate our member students and their families and wish them the very best in continuing their education.

Tri-State G&T \$500 Scholarship



Tiffany Bauer
Saratoga H.S.



Sean Stewart
Encampment H.S.



Mychaela Jackman
Saratoga H.S.

Basin Electric \$1,000 Scholarship

Carbon Power & Light \$1,000 Scholarship



Noelle Peterson
Encampment H.S.



Kieran Neville
Saratoga Middle H.S.



Mattie A Stevenson
Saratoga Middle H.S.



Sam Schneider
Saratoga MiddleH.S.



McKenna E Clingman
Laramie H.S.



Kyleigh A Bingham
Laramie H.S.

VOTING INSTRUCTIONS ~ 4 EASY STEPS

Attention Member-Owners~

Members from District 2 will be the only district voting this year.

Board of Directors for District 1 and 3 are running unopposed; therefore, Member-Owners within these two districts do not need to vote.

How do I know if I reside in District 2? You are a Member-Owner from District 2 if you receive electrical service in **Elk Mountain, Rock River, Medicine Bow, McFadden or in Arlington.**

Voting is a very important part of member participation in the democratic process of the Cooperative.

VOTING BY MAIL:

1 -Mark your vote on the ballot below and place your ballot in the envelope marked "ballot envelope" and seal.

2 -Place the ballot envelope in the postage paid reply envelope and seal. Both the ballot and business reply envelope are provided for you and are located in the middle of this magazine.

3 -On the back of the Business Reply envelope, write your account number on the line provided. Your account number can be found on the address label on the front cover of this magazine just above your name. Then sign your name on the line provided and indicate your business title if applicable.

4 -Mail the Business Reply envelope. Ballots must be returned in the envelopes as described above in order to be valid. Ballots must be received by 4:30 p.m. on Friday, June 21, 2019. Please allow sufficient time for delivery.

VOTING IN PERSON:

Should Members decide to vote at the Annual Meeting on June 22nd at Platte Valley Community Center, (210 W. Elm St. in Saratoga, WY.), please bring this magazine with you for correct registration identification.

A ballot box will be provided from 10:30 a.m. to 12:30 p.m.

WHO CAN VOTE?

Single Membership:

If a membership is single, not joint, only the Member whose name is on the account is registered and eligible to vote.

Joint Membership:

A joint membership with two or more names is entitled to only one vote. If one Member is away, the other can still vote.

Businesses, Churches, Schools or Other Organizations:

For memberships listed as businesses, churches, schools, or other organizations, only the authorized Member may vote on the ballot.

Validity of Ballots:

Valid votes shall be only those timely and properly received as outlined in these instructions. Ballots mailed-in are not valid unless returned in the two enclosed envelopes provided in this Notice.

Questions:

Call 800.359.0249 or 307.326.5206 Monday through Thursday, 7 a.m. to 5:30 p.m.



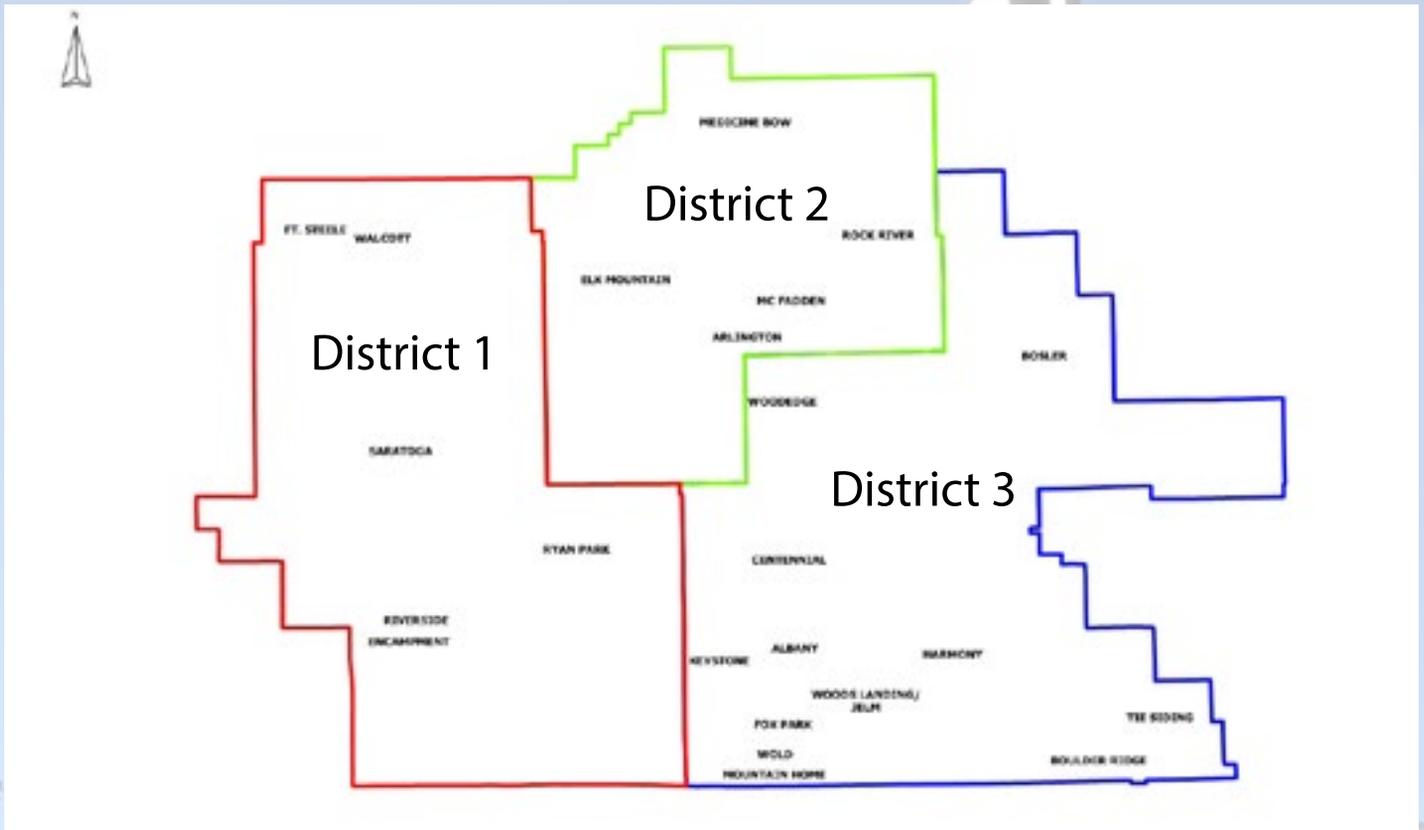
Carbon Power & Light, Inc. The Official 2019 Voting Ballot District 2 Board of Director Election Three Year Term

SATURDAY, JUNE 22, 2019

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.

- Candidate Shae Johnson
- Candidate Albert J. "Jock" Faris
- Candidate Jerry Rabidue

CARBON'S SERVICE TERRITORY



District Board of Directors

District 1 - 1,937 Members

Gary Jacobsen - Encampment
Daniel Hodgkiss - Saratoga
Laurie Forster - Saratoga - Incumbent

District 2 - 348 Members

Shae Johnson - Elk Mountain - Incumbent
Bill Sherwood - Rock River - Incumbent
Kenny Curry - Rock River

District 3 - 1,860 Members

Richard Clifton - Centennial - Incumbent
Clay Thompson - Big Laramie
Jim Rogers - Little Laramie

Quick Overview

2017-2018

6,291 Meters
26 Employees
121 Miles of Transmission Line
1,675 Miles of Distribution Line
178 Miles of Underground Line
3.2 Member-Owners per Mile of Line
\$0.12003 Residential kWh Rate
657 kWh's/mo. (avg.) Used for Residential/Rural
4,370 kWh's/mo. (avg.) Used for Irrigation
1941 Year Incorporated
Power Supplier - Tri-State Generation & Transmission

CO-OP MEMBER-OWNERSHIP *What's In It For Me?*



Photo by Joe Parrie

You set up your electric service account with Carbon Power & Light and you think to yourself, "That's done. Now I just have to pay my monthly bill." But the truth is we're more than just a utility provider that you pay each month for electricity. We have more to offer – and we want you, our Member-Owners, to know about these benefits.

There are more than 900 electric cooperatives in the U.S. that serve 42 million Member-Owners. Carbon Power & Light, your local electric cooperative, serves 4,145 Member-Owners with lines stretching across 1,974 miles. So what makes being a Member-Owner of an electric cooperative unique?

We're all in this together. You are a Member-Owner of Carbon Power & Light – not a customer. And that means you have a voice when it comes to the way we do business. In June of each year, you have the option to vote for your Board of

Exploring the unique benefits of Cooperative Member-Ownership

Directors. These directors play a key role in making important decisions for our co-op, which is why Member-Owners' voices must be heard.

We're local. It's likely that you know an employee of Carbon Power & Light. Our employees – your friends and neighbors – share the same concerns for our community that you do. Each year, Carbon Power & Light participates in community activities/ organizations, (4-H/ FFA clubs, school safety demonstrations, the Youth Leadership Program, scholarships, etc.). To learn more about our mission to strengthen our community, visit www.carbonpower.com.

We're non-profit. Carbon Power & Light doesn't offer profits to investors—we return money over and above operating costs to you, our Member-Owners, based on electricity consumption. Annually, electric co-ops nationwide return millions

of dollars to Member-Owners through this capital credits process. This year, Carbon Power & Light Member-Owners will receive \$933,865 in the form of capital credits.

We're here for you. At Carbon Power & Light, our mission is to provide you with safe, reliable, and affordable electricity. We care about our Member-Owners' quality of life, which is why our employees are continuously finding innovative ways to improve our service.

These are just a few facts about electric cooperatives that make us unique. For more information about Carbon Power & Light and the services we offer, visit www.carbonpower.com.

78th



CARBON POWER & LIGHT Annual Meeting of the membership

**WIN CASH
& PRIZES**

Need to be Present to Win

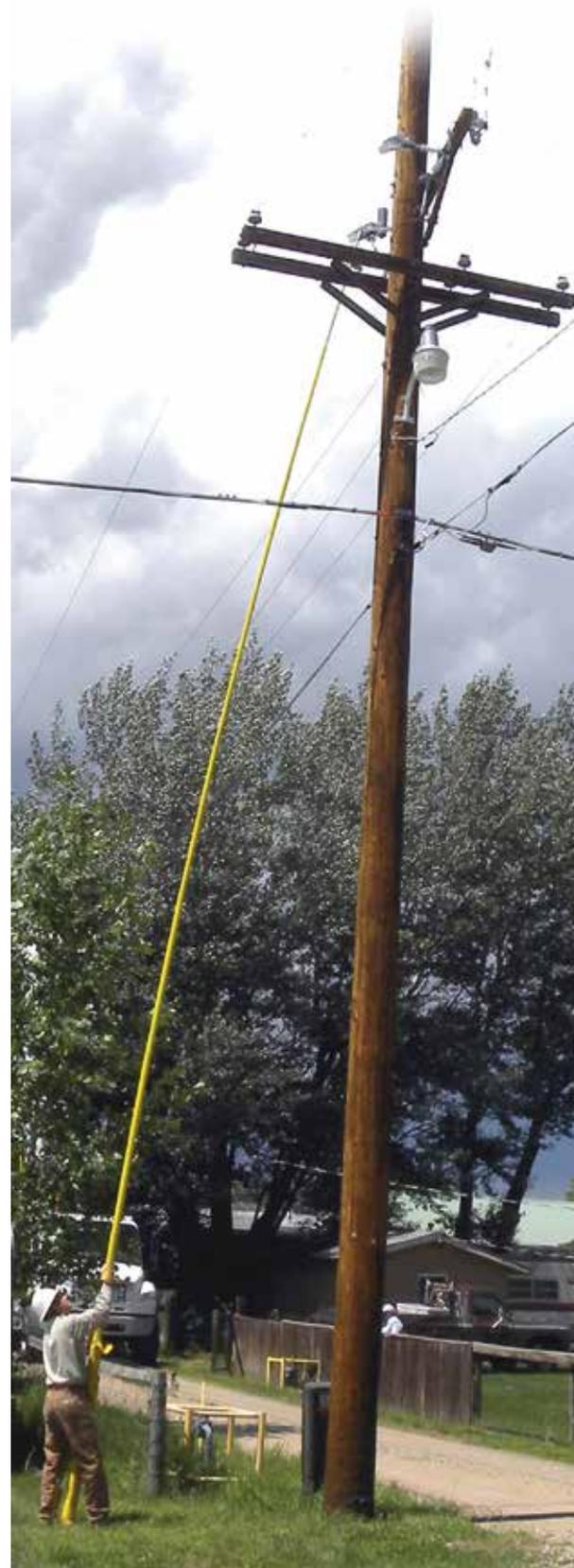
BIG prizes!

Member-Owners who register at the annual meeting and attend the business meeting portion of the meeting in person will be entered in a drawing for a chance to win wonderful prizes!

Prizes valued at almost \$15,000

including Cash, a Flat Screen TV, 1/4 Beef,

Billing Credits, Registration Gifts, and MORE!





OFFICIAL NOTICE

FOR CARBON POWER & LIGHT, INC.'S
78TH ANNUAL MEETING OF THE MEMBERSHIP

Carbon Power & Light, Inc. invites you to the 78th Annual Meeting of the Membership that will be held at the Platte Valley Community Center, 201 W. Elm St. in Saratoga, Wyoming.

Registration begins at 10:30 a.m., complimentary lunch at 11:00 a.m., bingo at 11:30 a.m. and the business meeting will begin at 12:30 p.m. on Saturday, June 22, 2019.

The purpose of the meeting is for the election of one (1) Director from each district for a term of three (3) years and for the transaction of such other business that may come before the Membership.

Plan now to attend and make this the best Annual Meeting we have ever had.

Gary Jacobsen, Secretary



AGENDA

FOR CARBON POWER & LIGHT, INC.'S
78TH ANNUAL MEETING OF THE MEMBERSHIP

- Call to Order
- Pledge of Allegiance and Invocation
- Welcome and Introduction of Guests
- Establish a Quorum
- Approval of the minutes from the 2018 Annual Meeting of the Membership
- President and Manager's Report
- Treasurer's Report by Daniel Hodgkiss
- Recognition of Scholarship Recipients
- Employee Service Awards
- Tri-State Report by Director Richard Clifton
- WREA Report by Exec. Director Shawn Taylor
- Report of Board Elections
- Unfinished Business
- New Business
- Adjournment

**Door Prizes will be given throughout the course of the meeting.*

BOARD OF DIRECTORS



Carbon Power & Light, Inc.
Saratoga WY.

- Laurie Forster** Board President
- Jim Rogers** Board Vice President
- Gary Jacobsen** Board Secretary
- Daniel Hodgkiss** Board Treasurer
- Clay Thompson** Director
- William Sherwood** Director
- Kenny Curry** Director
- Shae Johnson** Director
- Richard Clifton** Director

Carbon Power & Light is a non-profit, member-owned, member served electric utility cooperative serving approximately 4,000 Member-Owners with 25 full time employees. Approximately 6,200 meters cover a span of 4,500 square miles with an average of 3.2 meter per mile of power line in Albany and Carbon Counties.